



**PROPOSAL AND REPORT DRAWN UP BY THE BOARD OF DIRECTORS OF AENA, S.M.E., S.A. IN RELATION TO THE RATIFICATION OF THE APPOINTMENT OF MR MAURICI LUCENA BETRIU AS AN EXECUTIVE DIRECTOR BY THE GENERAL SHAREHOLDERS' MEETING CALLED FOR 9 APRIL AND 10 APRIL 2019 ON FIRST AND SECOND CALL RESPECTIVELY**

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**1. Introduction**

The Board of Directors of Aena, S.M.E., S.A. (the “**Company**”) presents this explanatory report concerning the ratification of the appointment of Mr Maurici Lucena Betriu as an executive director of the Company (the “**Report**”) by the General Shareholders’ Meeting of the Company pursuant to Sections 4 and 5 of Article 529.10 of the Corporate Enterprises Act (the “**LSC**” in its Spanish acronym).

In compliance with the provisions of the above Article, any proposal for the appointment or re-election of the members of the Board of Directors who do not have the status of independent directors (as is the case here) is the responsibility of the Board of Directors. Such proposal must be accompanied by an explanatory report from the Board of Directors that assesses (i) the competence, (ii) the experience and (iii) the merits of the proposed candidate and will be preceded by a report from the Appointments and Remuneration Committee.

**2. Purpose of the Report**

In view of the proposal of the Board of Directors to ratify the appointment made by cooptation of Mr Maurici Lucena Betriu as an executive director of the Company, this Report is drawn up for the purpose of:

- (i) justifying the proposed ratification as an executive director of the Company by the General Shareholders’ Meeting of the Company called for 9 April and 10 April 2019 on first and second call respectively; and
- (ii) assessing the competence, experience and merits of the candidate proposed for the post of executive director.

All of the above in the terms of Section 5 of Article 529.10 of the LSC.

In the light of the foregoing and in accordance with the provisions of Section 6 of Article 529.10 of the LSC, the Appointments and Remuneration Committee has reported favourably on this ratification. This report is attached as **Annex 1** for better identification.

**3. Report of the Appointments and Remuneration Committee**

Given the need to ratify the position of Mr Maurici Lucena Betriu as an executive director following his previous appointment by the cooptation procedure, the Board of Directors began the process required to evaluate such ratification.

By way of conclusion of this process the mandatory report of the Appointments and Remuneration Committee was requested. This Committee has reported in favour of the proposed ratification of Mr Maurici Lucena Betriu as an executive director of the Company in view of a number of factors including the following:

- (i) The favourable opinions received from the other directors, and in particular from the independent directors, in relation to his ratification as a director;
- (ii) His excellent performance of the duties of his position from the moment he took office;
- (iii) His extensive experience in the public sector;
- (iv) His highly qualified professional profile that is suitable for the performance of the duties of an executive director of the Company due to both his extensive experience and merits in relevant sectors and also his in-depth knowledge of a range of business fields, mainly in economic sectors.
- (v) His previous experience, in recent years largely in business finance.

All of the foregoing shows that his retention as an executive director of the Company will bring significant advantages to this administrative body.

Likewise, the Appointments and Remuneration Committee has considered and deems it appropriate that Mr Maurici Lucena Betriu should continue to hold the position of Chairman of the Board of Directors of the Company, a position that he has performed in an unquestionable way.

#### **4. Rationale for the proposal of the Board of Directors**

The Board of Directors believes that in order for a director to be able to effectively exercise their supervisory and control role in the Company they must satisfactorily combine sufficient capabilities and competences including in the following areas:

- (i) knowledge of the sectors in which the Company operates;
- (ii) experience in and knowledge of economic and financial aspects;
- (iii) experience in and knowledge of the Company's most important geographical markets; and
- (iv) experience in and knowledge of business management, leadership and strategy.

Mr Maurici Lucena Betriu's curriculum vitae confirms his competence and merits for the post of director. His extensive experience in sectors relevant to the Company, such as the foreign trade sector, and his in-depth knowledge of various business fields ensures the contribution of plural points of view to the discussion of issues in the Board of Directors.

The above means that the Board of Directors considers it justified and appropriate to ratify the appointment of Mr Maurici Lucena Betriu as a director of the Company in the belief that such ratification will contribute a valuable profile to the Board of Directors with a view to the performance of the Company's business operations.

## **5. Assessment of the competence, experience and merits of the candidate**

The competence, experience and merits of Mr Maurici Lucena Betriu can be seen from his curriculum vitae (attached hereto) which demonstrates his abilities to be ratified as an executive director. By way of summary, it should be noted that:

- (i) He has a degree in Economic and Business Science (specialising in Economics) from Pompeu Fabra University (UPF) in Barcelona and a Master in Economics and Finance from the Banco de España Centre for Monetary and Financial Studies (CEMFI) in Madrid.
- (ii) Since November 2017 he has been Director of Prudential Regulation and Public Policy at Banco Sabadell, responsible for analysis of financial regulation and evaluation of its impact, the relationship with supervisors and analysis of public policies which affect financial sector operations.
- (iii) From June 2016 to October 2017 he was the Director of Equity and Prudential Management at Banco Sabadell, responsible for analysis and forecasting of the financial margin, prudential regulation and rating.
- (iv) From December 2012 to October 2015 he was spokesman for the Socialist Parliamentary Group in the Parliament of Catalonia.
- (v) From May 2010 to February 2012 he was Executive Vice President of Ingeniería de Sistemas para la Defensa de España, S.A.
- (vi) From July 2004 to May 2010 he was General Manager for the Centre for the Development of Industrial Technology and Deputy Chair of its Board of Directors.
- (vii) He has also been Chairman of the European Space Agency Board.
- (viii) Previously he was an economic analysis consultant at Solchaga, Recio & Asociados and associate professor in the Department of Economics at Carlos III University in Madrid.

In short, in the view of the Board of Directors the candidate meets the essential

competence, experience and merits requirements in order to continue to form part of the Board of Directors of the Company.

#### **6. Conclusions of the Board of Directors**

In light of the above the Board of Directors considers that the candidate has (i) the competence, (ii) the experience and (iii) the merits required to continue as a member of the Board of Directors and it is therefore warranted that Mr Maurici Lucena Betriu should be ratified as a director of the Board.

Accordingly it proposes ratification by the General Shareholders' Meeting of the Company of his appointment as a director of the Company.

#### **7. Category of director to which he belongs or should be appointed**

The candidate would be an Executive Director of the Company as he performs management roles in the Company. It has been confirmed with the candidate that he has sufficient time availability to perform the duties of his post.

#### **8. Proposed resolution to be adopted by the General Shareholders' Meeting**

In view of the foregoing it is agreed to propose the adoption of the following resolution to the General Shareholders' Meeting of the Company:

***“Ratification of the appointment by cooptation of Mr Maurici Lucena Betriu as an executive director.***

*In accordance with the proposal of the Board of Directors, and following a report from its Appointments and Remuneration Committee, to ratify the appointment as a director of Mr Maurici Lucena Betriu, whose personal details are recorded in the Company Register, nominated by cooptation by a decision of the Board of Directors adopted on 16 July 2018 with the status of executive director.”*

In Madrid on 26 February 2019