## **MODEL SCHEDULE I**

### ANNUAL REPORT ON REMUNERATION TO THE DIRECTORS OF LISTED COMPANIES

DETAILS IDENTIFYING THE ISSUER
CLOSING DATE OF THE YEAR OF REFERENCE 31/12/2016
Tax ID no. A-86212420
Company name:
AENA, SA:
Registered office:

## ANNUAL REPORT ON REMUNERATION TO THE DIRECTORS OF LISTED COMPANIES

#### A COMPANY REMUNERATION POLICY FOR THE YEAR IN PROGRESS

- A.1 Explain the remuneration policy in the company. This heading will include information on:
  - General principles and foundations of the remuneration policy.
  - The most significant changes made in the remuneration policy with respect to that applied for the previous year, as well as alterations which have taken place during the year in the conditions for the exercise of options already granted.
  - Criteria used to establish the company's remuneration policy.
  - Relative importance of the variable items of remuneration with respect to those fixed and the criteria followed to determine the various components of the remuneration package for the directors (remuneration mix).

#### **Explain the remuneration policy**

Aena, as a State company, is subject, in matters of remuneration to its senior managers and executives, to the regulations contained in (i) Royal Decree 451/2012, of 5 March, which Regulates the Regime of Remuneration for Senior Managers and Executives in Public Sector Companies, (ii) 8th additional provision of Royal Decree Law 3/2012, of 10 February, on Urgent Measures for the Reform of the Labour Market Relative to the Remuneration of the Senior Managers and Executives in the Public Sector, (iii) those relating to the remuneration of the Board in the Communicated Order by the Ministry of Finance and Public Administrations of 8 January 2013 (the "Communicated Order"), (iv) precepts of the laws on the general State budgets relating to personnel costs (articles 19 and 24 and the 15th additional provision of Act 48/2015), (v) Act 5/2006, of 10 April, Regulating Conflicts of Interest of Members of the Government and Senior Executives of the General State Administration, in force until 19 April 2015 and (vi) Act 3/2015, of 30 March, Regulating the Exercise as a Senior Executive of the General State Administration in force after 20 April 2015.

In accordance with these regulations the directors' remuneration, both in their status as such and for the undertaking of their executive functions, is predetermined by the regulation applicable to that type of company and by the competent bodies of the General State Administration, these regulations prevailing, given their nature as special and imperative rules, over the standards regulating capital companies.

For these purposes the remuneration of the directors, excluding expenses which may be reimbursed, is as follows:

(i) Non-executive directors receive a sum of 1,090.36 euros as allowance for attendance at each board meeting, up to a maximum of 11,994 euros, in compliance with the regulations mentioned above, in accordance with which the annual sum for each director may in no case exceed that limit.

Additionally, the Communicated Order provides that the sums can be increased by a maximum of 1,520 euros annually for attendance at audit committees and other delegated committees, in those companies which on the entry into force of the order had been giving an allowance for attendance at these committees. For these purposes, it is reported that since Aena, SA was not giving any allowance for such attendance, the maximum sum of expenses allowed has not been increased.

- (ii) The sole executive director, the Chairman, earns fixed annual remuneration whose annual total, in compliance with the aforementioned regulations, and after applying the 1% increase authorised by Act 48/2015 of 29 October on General State Budgets for 2016, shall not exceed 106.050 euros. He also receives supplementary remuneration which comprises a supplement for the post and a variable component which may not exceed the maximum percentage fixed for the group in which AENA is classified, which is Group 1, and which has been fixed by the Ministry of Public Works in virtue of the Order dated 31 July 2014, as specified in sections A3 and A4 below.
- (iii) The AENA directors who also occupy senior posts (Mr José Manuel Vargas Gómez and Mr Rodrigo Madrazo García de Lomana, in addition to Ms Pilar Fabregat Romero and Mr Juan Miguel Báscones Ramos, have been considered as occupying senior posts from 1 January 2016 until 2 December 2016 and 9 December 2016, respectively) or senior managers or executives of the public sector, do not earn the per diem indicated in section (i) above, as this amount is deposited by Aena, S.A. in the Treasury.
- A.2 Information on the preparatory work and the process of decision-taking applied in order to determine the remuneration policy and the role undertaken, as applicable, by the remuneration committee and other bodies of control in configuring the remuneration policy. This information will include, where applicable, the mandate given to the remuneration committee, its composition and the identities of the outside advisers whose services have been used to define the remuneration policy. It will also express the character of the directors who, as applicable, have taken part in defining the remuneration policy.

#### Explain the process of determining the remuneration policy

Aena, SA, is a listed State limited company which, in accordance with the Report by the Attorney General dated 15 February 2016, is subject to the applicable regulations governing the public sector, which prevail over Private Law regulations, given the imperative and special character of the public regulations.

In short, in matters of remuneration, Aena, SA is subject to the public policy on remuneration, contained principally in Royal Decree Law 3/2012 of 10 February, on Urgent Measures for the Reform of the Labour Market Relating to the Remuneration of the Senior Managers and Executives in the Public Sector, and its implementing

regulations, in particular Royal Decree 451/2012 of 5 March and the Communicated Order.

A.3 Indicate the amount and nature of the fixed components, with a breakdown, where applicable, of remuneration for the undertaking of senior management functions by executive directors, additional remuneration to the Chairman or as member of any board committee, allowances for attendance at the board and its committees and other fixed remuneration as director, and an estimation of the fixed annual remuneration resulting from these. Identify other benefits which are not paid in cash and the basic parameters for which they are granted.

#### Explain the fixed components of the remuneration

As has been indicated in section A1 above, the fixed components of the directors' remuneration are as follows:

- (i) Non-executive directors receive a sum of 1,090.36 euros as an allowance for attendance at each board meeting, up to a maximum of 11,994 euros.
- (ii) The sole executive director, the Chairman, after applying the 1% increase authorised by Act 48/2015 of 29 October on General State Budgets for 2016, earns fixed annual remuneration whose annual amount does not exceed 106,050 euros and a supplement for the post set by the Ministry of Public Works by virtue of the Order dated 31 July 2014, which in 2016, was 42,420 euros.
- (iii) The AENA directors who also occupy senior posts (Mr José Manuel Vargas Gómez and Mr Rodrigo Madrazo García de Lomana, in addition to Ms Pilar Fabregat Romero and Mr Juan Miguel Báscones Ramos, have been considered as occupying senior posts from 1 January 2016 until 2 December 2016 and 9 December 2016, respectively) or senior managers or executives of the public sector, do not earn the per diem indicated in section (i) above, as this amount is deposited by Aena, S.A. in the Treasury.
- A.4 Explain the amount, nature and principal characteristics of the variable components of the remuneration systems.

#### In particular:

- Identify each of the remuneration plans of which the directors are beneficiaries, their scope, their date of approval, date of implementation, period of validity and their principal characteristics. In the case of share option plans and other financial instruments, the general characteristics of the plan will include information on the conditions for the exercise of these options or financial instruments for each plan.
- Indicate any remuneration in concept of participation in profits or bonuses, and the reason why they are granted.
- Explain the basic parameters and foundation of any annual bonus system.

- The types of directors (executive directors, external Proprietary Directors, external independent directors or other external directors) who are beneficiaries of remuneration systems or plans which incorporate a variable amount.
- The basis of these variable remuneration systems or plans, the criteria chosen for the assessment of performance, as well as the components and evaluation methods determining whether or not the criteria of evaluation are complied with and an estimate of the absolute amount of the variable remuneration which would result from the current remunerative plan, depending on the degree of compliance with the hypothesis or objectives taken as reference.
- Where applicable, information will be given on the periods of deferment or postponement of payment which may have been established and/or the periods of retention of shares or other financial instruments, where such exist.

#### Explain the variable components of the remuneration systems

Article 7 of Royal Decree 451/2012, of 5 March, regulating the Remuneration Regime for Senior Managers and Executives in the Public-interest Business Sector and other entities, establishes the assignment, by whoever exercises financial control or supervision, by the shareholder or, by default, by the Ministry for attachment of entities included in its ambit of application, of the supplement for the post and the variable remuneration supplement for their senior managers and executives.

Bearing in mind the criteria contained in this article and the limits stipulated by the Order dated 12 April 2012 of the Ministry of the Treasury and Public Administrations, which approves the classification of Public Business Entities and other entities governed by public law, in accordance with the aforementioned Royal Decree 451/2012, the Ministry of Public Works, via the Order dated 31 July 2014, resolved to establish the amount of the Company executive director's variable remuneration, which after applying the 1% increase authorised by Act 48/2015 of 29 October on General State Budgets for 2016, totals 11,871.78 euros.

The objectives fixed for 2016 for receipt of the variable remuneration were the following:

- a) 100% of the incentive depends on economic-financial objectives, which measure the capacity of generating results and are specified in the following metrics:
  - 40% depends on improvement in the EBITDA, measured as the degree of compliance by the adjusted EBITDA 2016 (Adjusted EBITDA 2016 / Adjusted EBITDA budget 2016).
  - ii. 20% depends on improvement in commercial revenue, measured as the degree of compliance by the total 2016 commercial revenue (in- and off-terminal) (2016 total commercial revenue 2016 / 2016 total commercial revenue budget).
- iii. 25% depends on improved efficiency in cost levels, measured as the degree of compliance by the Cost per ATU ratio (Cost per ATU 2016 / Budgeted Cost per ATU 2016).
- iv. 15% depends on improvement in the consolidated net result of 2016 (Real attributable consolidated net result 2016 / Budgeted attributable consolidated net result 2016).

b) The threshold of individual compliance with the economic-financial objectives relative to revenue, after which the right to receive the variable remuneration is generated, has been set at 95%, being able to reach a maximum supplement of 100%.

The calculation of the amount of the variable remuneration will consider the degree of compliance and weighting of each of the objectives and will apply the standards and internal procedures of evaluation of objectives established by the Company for its executives. At the end of the year, the degree of achievement will be determined.

The maximum global supplement for the four above objectives may not exceed 100%. The annual variable remuneration is paid entirely in cash.

A.5 Explain the main characteristics of the long-term savings systems, including retirement and any other survival benefit, partially or totally financed by the company, whether endowed internally or externally, with an estimate of their amount and equivalent annual cost, indicating the type of plan, whether it is of defined contribution or defined benefit, the conditions for the consolidation of financial rights in favour of the directors and their compatibility with any type of compensation for early termination or end of the contractual relationship between the company and the director.

Indicate also contributions to defined contribution pension plans in favour of the director; or the increase in the director's consolidated rights, when dealing with contributions to defined benefit plans.

#### Explain the long-term savings systems

The executive director is the beneficiary of a savings plan within the Joint Promotion Pension Plan for Entities in the Aena Group, although no contributions have been made up to date.

This Plan is arranged as a prevision institution of a private character, voluntary and independent of public Social Security which, by reason of its constituent subjects, fits into the mode of an employment system, due to the stipulated defined contribution obligations.

The Joint Promotion Pension Plan for Entities in the Aena Group was formed with an open-ended duration on 27 December 2001.

Royal Decree Law 20/2011, of 30 December, establishes in article 2 that during 2012 the public-interest companies may not make contributions to employment pension plans or group insurance contracts which include cover for the contingence of retirement. Today, these contributions are still suspended, under article 19 of Act 48/2015, of 29 October, of General State Budgets for 2016.

A.6 Indicate any compensation agreed or paid in the event of the termination of functions as director.

## Explain the compensation

In the case of the executive director's contract being terminated by the Company's withdrawal, in the absence of any of the causes for termination (disloyal conduct or seriously prejudicial to the interests of the Company or meaning non-compliance with their obligations) and when the contract is ended by the director's unilateral decision as a consequence of serious contractual non-compliance with its obligations by the Company, the executive director will have the right to compensation equivalent to seven days' worth of his annual cash salary per year of service, with the limit of six months' remuneration.

A.7 Indicate conditions which must be respected by the contracts of those who carry out senior management functions as executive directors. Among other factors, information is given on duration, limits on compensation amounts, continuity clauses, notice periods, payment in lieu of notice period and various other clauses relating to contract bonuses, compensation or armour-plating for early termination or the ending of the contractual relationship between the company and the executive director. It includes, among others, agreements or clauses on no competition, exclusivity, continuity and loyalty and no post-contractual competition.

#### Explain the conditions of executive director contracts

The legal regime applicable to the Company's contract with the executive director is (i) the Eighth additional provision of Royal Decree Law 3/2012, of 10 February, on Urgent Measures for the Reform of the Labour Market, (ii) Royal Decree 451/2012, of 5 March, regulating the Remuneration Regime for Senior Managers and Executives in the Public-interest Business Sector and other entities, and other legal provisions applicable, (iii) the Company Bylaws, (iv) directives issued by the administration body and, where applicable, by the General Meeting and (v) the civil and trading legislation applicable.

The duration of the executive director's contract is open-ended and financial compensation is provided for in the event of termination of the contractual relationship with the Company, provided that such termination is not consequent upon the director's non-compliance with his obligations or his resignation.

In the case of the executive director's contract being terminated by the Company's withdrawal, in the absence of any of the causes for termination (disloyal conduct or seriously prejudicial to the interests of the Company or meaning non-compliance with their obligations) and when the contract is ended by the director's unilateral decision as a consequence of serious contractual non-compliance with its obligations by the Company, the executive director will have the right to compensation equivalent to seven days' worth of his annual cash salary per year of service, with the limit of six months' remuneration.

The period of notice envisaged in the contract is 15 calendar days for both the Company and the executive director. In the event of failure to comply with this period, there is an obligation of compensation in a sum equivalent to the remuneration corresponding to the period of notice not observed.

With regard to the regime of exclusivity, the executive director is subject to application of articles 9 and 10 of Act 5/2006, of 10 April, regulating conflicts of interests of members of the Government and Senior Executives of the General State Administration (repealed by Act 3/2015, of 30 March, regulating the exercise of senior posts in the General State Administration), according to which he must have the authorization of the Board of

Directors, without prejudice to the need for authorization from the Council of Ministers in the cases envisaged in article 9.1 of that Act.

A duty of confidentiality is established, both during the life of the contract and after the relationship has come to an end. Also, at the end of the contract, he must return to the Company the documents and objects related with his activity which are in his possession.

A.8 Explain any supplementary remuneration due to the directors as a consideration for services rendered other than those inherent to the post.

#### **Explain the supplementary remuneration**

A.9 Indicate any remuneration in the form of advances, credits and guarantees granted, indicating the interest rate, essential characteristics and amounts possibly returned, and obligations accepted for their account as a form of guarantee.

NOT APPLICABLE

#### Explain advances, credits and guarantees granted

A.10 Explain the principal characteristics of remuneration in kind.

#### Explain remuneration in kind

There are group policies on Life and Accident Insurance and Health Insurance for all the company's employees, without any kind of differentiation or special or additional cover for the executives. The Executive Director is also a beneficiary of these policies which however do not apply for the other directors.

These policies are imputed as remuneration in kind. In the case of the Life Insurance and Accident Insurance Policy the whole of the premium is considered as payment in kind and, in the case of the Health Insurance, the sum which exceeds 500 euros annually is considered as payment in kind.

A.11 Indicate the remuneration earned by the director by virtue of payments made by the listed company to a third party entity in which the director supplies services, when the purpose of these payments is to remunerate his services in the company.

Explain the remuneration earned by the director in virtue of payments made by the listed company to a third party entity in which the director supplies services

#### NOT APPLICABLE

A.12 Any other remuneration concept distinct from the above, whatever may be its nature or

the group entity which pays it, particularly when it has the consideration of a related-party transaction or its issue distorts the true and fair image of the total remuneration earned by the director.

#### **Explain other remuneration items**

#### NOT APPLICABLE

A.13 Explain actions taken by the company in relation with the remuneration system in order to reduce exposure to excessive risk and adjust it to the company's long-term objectives, values and interests, which will include, where applicable, a reference to: measures envisaged to guarantee that in the remuneration policy attention is paid to the company's long-term results, measures which establish an adequate balance between the fixed and variable components of the remuneration, measures adopted in relation with those categories of personnel whose professional activities have material repercussions on the entity's risk profile, recovery formulas or clauses to be able to claim back variable remuneration components based on results when such components may have been paid on the basis of data subsequently shown to be inaccurate and measures envisaged to prevent conflicts of interests, where applicable.

#### Explain the actions taken to reduce risks

As has been indicated, given the Company's status as a State limited company, remuneration to the directors, both as such and for the undertaking of their executive functions, is predetermined by the regulation applicable to that type of company and by the competent bodies of the General State Administration, so that the Company has no discretion for adjusting the remuneration to its long-term objectives, values and interests.

## GLOBAL SUMMARY OF HOW THE REMUNERATION POLICY WAS APPLIED DURING THE PAST YEAR

C.1 Explain in summary form the main characteristics of the remunerative structure and items of the remuneration policy applied during the past year, giving details of the individual remuneration earned by each of the directors and set out in section D of this report, and a summary of the decisions taken by the Board in application of these items.

# Explain the remunerative structure and items of the remuneration policy applied during the year

(i) Non-executive directors receive a sum of 1,090.36 euros as an allowance for attendance at each board meeting, up to a maximum of 11,994 euros.

- (ii) The sole executive director, the Chairman, after applying the 1% increase authorised by Act 48/2015 of 29 October on General State Budgets for 2016, earns fixed annual remuneration whose amount does not exceed 106.050 euros. He also receives supplementary remuneration which comprises a supplement for the post and a variable component which may not exceed the maximum percentage fixed for the group in which AENA is classified, which is Group 1.
- (iii) The AENA directors who also occupy senior posts (Mr José Manuel Vargas Gómez and Mr Rodrigo Madrazo García de Lomana, in addition to Ms Pilar Fabregat Romero and Mr Juan Miguel Báscones Ramos, have been considered as occupying senior posts from 1 January 2016 until 2 December 2016 and 9 December 2016, respectively) or senior managers or executives of the public sector, do not earn the per diem indicated in section (i) above, as this amount is deposited by Aena, S.A. in the Treasury.

## D DETAILS OF THE INDIVIDUAL REMUNERATION EARNED BY EACH OF THE DIRECTORS

NOMBRE	TIPOLOGÍA	PERIODO DE DEVENGO EJERCICIO 2016
VARGAS GÓMEZ, JOSÉ MANUEL	Executive	From 01/01/2016 to 31/12/2016
ACHA-ORBEA ECHEVERRÍA, J. IGNAC.	Independent	From 01/01/2016 to 31/12/2016
TCI ADVISORY SERVICES LLP	Proprietary	From 01/01/2016 to 31/12/2016
ARAÚZO GONZÁLEZ, JOSÉ MARÍA	Proprietary	From 01/01/2016 to 31/12/2016
ARRANZ NOTARIO, PILAR	Proprietary	From 01/01/2016 to 31/12/2016
BARCELÓ VADELL, SIMÓN PEDRO	Independent	From 01/01/2016 to 31/12/2016
BÁSCONES RAMOS, JUAN MIGUEL	Proprietary	From 01/01/2016 to 31/12/2016
BONET FERRER, JOSÉ LUIS	Independent	From 01/01/2016 to 31/12/2016
FABREGAT ROMERO, PILAR	Proprietary	From 01/01/2016 to 31/12/2016
FERNÁNDEZ-CUESTA LUCA DE TENA, EDUARDO	Independent	From 01/01/2016 to 31/12/2016
LÓPEZ SEIJAS, AMANCIO	Independent	From 01/01/2016 to 31/12/2016
MADRAZO GARCÍA DE LOMANA, RODRIGO	Proprietary	From 01/01/2016 to 31/12/2016
MARCOS CABERO, Mª VICTORIA	Proprietary	From 01/01/2016 to 23/09/2016
MARTÍNEZ-RAMOS E IRUELA, TATIANA	Proprietary	From 01/01/2016 to 31/12/2016
TERCEIRO LOMBA, JAIME	Independent	From 01/01/2016 to 31/12/2016
MARTÍN RAMIRO, FRANCISCO JAVIER	Proprietary	From 25/10/2016 to 31/12/2016

- D.1 Complete the following tables with respect to the individual remuneration of each director (including remuneration for the exercise of executive functions) earned during the year.
  - a) Remuneration earned in the company which is the subject of this report:
     i) Remuneration in cash (in thousand euros)

Name	Salary	Fixed remuneration	Per Diems (2)	Short-term variable remuneration	Long-term variable remuneratio n	Remuneration for sitting on board committees	Compensation	Other items	Total year 2016	Total year 2015
VARGAS GÓMEZ, JOSÉ MANUEL (1)	148		0	12				6 (1)	166 (1)	164
ACHA- ORBEA ECHEVER RÍA, J. IGNAC.			11						11	12
TCI ADVISOR Y SERVICE S LLP			8						8	9
ARAÚZO GONZÁLE Z, JOSÉ MARÍA			12						12	12
ARRANZ NOTARIO, PILAR			12						12	12
BARCELÓ VADELL, SIMÓN PEDRO			9						9	12
BÁSCONE S RAMOS, JUAN MIGUEL			1						1	0
BONET FERRER, JOSÉ LUIS			9						9	3
FABREGA T ROMERO, PILAR			1						1	0
FERNÁND EZ- CUESTA LUCA DE TENA, EDUARD O			12						12	12

			10					10	6
LÓPEZ SEIJAS, AMANCIO									
MADRAZ O GARCÍA DE LOMANA, RODRIGO			0					0	10
MARCOS			7					7	12
CABERO, Mª VICTORIA									
			12					12	12
MARTÍNE Z-RAMOS E IRUELA, TATIANA									
			12					12	8
TERCEIR O LOMBA, JAIME									
MARTIN RAMIRO, FRANCIS CO			3					З	
JAVIER	(4) 410	nough not an ita		1: 0040 !!	 l	L	l	10 6	

<sup>(1)</sup> Although not an item earned in 2016, the section "Other items" includes the payment made in 2016 of 49.73% of the extra payment discounted in December 2012 (on the basis of Act 48/2015, of 29 October, on General State Budgets for 2016)

<sup>(2)</sup> This sum is the result of rounding off the amounts of allowances for attendance which are explained in Section C.1 (i) and (iii).

## ii) Systems of remuneration based on shares NOT APPLICABLE

Name/ Type/ period of	Name of Plan and date of	Ownership of options at the start of year t	Options assigned during year t	Shares delivered during year t
earning year t	introduction	No. No Shares Price Options Affected of year (€) Period of year	No. No. Shares Price Period of for their exercise	No. Price Amount
Director 1	Plan 1			
	Plan 2			

		Options exercised in year t	Options due and not exercised	Options at end of year t
Name/ Type/ period of earning year t	Name of Plan and date of introduction	No. No. Shares Price Gross Options Affected of year (€) (€)	No. options	No. No. Shares Price Period of require- Options Affected of year year ments for exercise
Director 4	Plan 1			
Director 1	Plan 2			

## iii) Long-term savings systems NOT APPLICABLE

Name/ Type/total period of earning in	Contribution for company (tho		Amount of accumulated funds (thousand euros)		
years	Year t	Year t-1	Year t	Year t-1	
Director 1					

## iv) Other benefits (in thousand euros)

	Remuneration in the form of advances, credits granted							
Name/ Type	Interest rate on the transaction	Essential characteristics of the transaction	Amounts possibly repaid					
Director 1								
Director 2								

Name	Life insuran	ce premiums	Sureties taken out by the company on behalf of the directors	
	Year 2016	Year 2015	Year t	Year t-1
Vargas Gómez, José	0.1	0.1		
Director 2				

# b) Remuneration to the directors of the company for their membership of the board in other group companies: NOT APPLICABLE

## i) Remuneration in cash (in thousand euros)

Name/ Type/ period of earning year t	Salary	Fixed remuneration	Per Diems	Short-term variable remuneration	Long-term variable remuneration	Remuneration for sitting on board committees	Compensation	Other items	Total year t	Total year t-1
Director 1										
Director 2										

### ii) Systems of remuneration based on shares

Name/ Type/ period of	Ownership of options at	Options assigned during year t					Shares delivered during year t		
earning year t	No. Options No. Shares Affected	Price of year (€)	Period of year	No. Options	No. Shares Affected	Price of year (€)	Period of year	Conditions for their exercise	No. Price Amount
Director 1									

	Options exercised in year t	Options due and not exercised	Options at end of year t
Name/ Type/ period of earning year t	No. Options No. Shares Price Profit Gross (€)	No. options	Price Price Other No. Options No. Shares of Period of requirements year year for exercise
Director 1			

## iii) Long-term savings systems

Name/ Type/total period of earning in years	Contribution for company (tho		Amount of accumulated funds (thousand euros)		
	Year t	Year t-1	Year t	Year t-1	
Director 1					

## iv) Other benefits (in thousand euros)

	Remuneration in the form of advances, credits granted							
Name/ Type	Interest rate on the transaction	Essential characteristics of the transaction	Amounts possibly repaid					
Director 1								
Director 2								

Name/ Type	Life insuran	ce premiums	Sureties taken out by the company on behalf of the directors		
	Year t	Year t-1	Year t	Year t-1	
Director 1					
Director 2					

## c) Summary of remuneration (in thousand euros):

The summary must include the amounts corresponding to all the remuneration items included in this report which have been earned by the director, in thousand euros.

In the case of long-term Savings Systems, the contributions or appropriations made to this type of system will be included:

	Remuneration earned in the Company			Remuneration earned in group companies				Totals			
Name/ Type	Total Remunerat ion in cash	Shares	Gross profit on options exercised	Total for company 2016	Total Remunera tion in cash	Amount of shares delivered	Gross profit on options exercised	Total for group year t	Total year 2016	Total year 2015	Contribution to savings systems during year
JOSE MANUEL VARGAS GOMEZ	166 (1)			166 (1)					166 (1)	164	
(1)											
ACHA-ORBEA ECHEVERRÍA, J. IGNAC.				11					11	12	
TCI ADVISORY SERVICES LLP				8					8	9	
ARAÚZO GONZÁLEZ, JOSÉ MARÍA	12			12					12	12	
ARRANZ NOTARIO, PILAR	12			12					12	12	
BARCELÓ VADELL, SIMÓN PEDRO	9			9					9	12	
BÁSCONES RAMOS, JUAN MIGUEL	1			1					1	0	
BONET FERRER, JOSÉ LUIS	9			9					9	3	
FABREGAT ROMERO, PILAR	1			1					1	0	
FERNÁNDEZ- CUESTA LUCA DE TENA,	12			12					12	12	

LÓPEZ SEIJAS, AMANCIO	10		10			10	6	
MADRAZO GARCÍA DE LOMANA, RODRIGO	0		0			0	10	
MARCOS CABERO, M <sup>a</sup> VICTORIA	7		7			7	12	
MARTÍNEZ- RAMOS E IRUELA,	12		12			12	12	
TERCEIRO LOMBA, JAIME	12		12			12	8	
MARTIN RAMIRO, FRANCISCO	3		3			3		
TOTAL	285		285			285	289	

<sup>(1)</sup> Although not an item earned in 2016, the payment made in 2016 of 49.73% of the extra payment discounted in December 2012 (on the basis of Act 48/2015, of 29 October, on General State Budgets for 2016) has been included

D.2 Report on the relationship between the remuneration obtained by the directors and the results or other measurements of the entity's performance, explaining, where applicable, how the variations in the company's performance have been able to influence the variation in remuneration to the directors.

In relation with the executive director's variable annual remuneration, the following results have been considered:

- The figure forecast for Adjusted EBITDA for 2016 (*Adjusted EBITDA* excludes impairment of fixed assets and excess PSDV provision) (Earnings before Interest, Tax, Depreciation and Amortization), for the purpose of evaluation of compliance with the objective, is 2,284.4 million euros, which gives a 100% degree of achievement of the objective.
- The figure for the objective of improvement in commercial revenue: To reach the level of commercial revenue forecast for 2016 (total revenue in- and off-terminal) for the purposes of evaluation of compliance with the objective, is 991 million euros, which gives a 100% degree of achievement of the objective.
- The figure for the objective in reduction of expenses: Improving efficiency in the level of costs (Costs of asset benefits excluding amortization, depreciation and provisions) per traffic unit [ATU (passengers + (10 \* freight tonnes) + (100 \* aircraft operations)] for purposes of evaluation of compliance with the objective, is €2.43/ATU, which gives a 100% degree of achievement of the objective.

The figure for the objective of improvement in net profit/loss: Reaching the net consolidated result attributable to the parent company forecast for 2016, for the purposes of evaluating the achievement of the objective, is 1.008 billion euros, which means that the objective was met 100%.

Therefore, 100% global compliance with the objectives by the executive director has been considered. In consequence, the annual variable remuneration for the executive director in 2016 is 11,871.78 euros, which corresponds to 100% of the amount set by the Ministry of Public Works via the Order dated 31 July 2014, increased by the 1% authorised by Act 48/2015 of 29 October on General State Budgets for 2016.

D.3 Report on the result of the consultative voting in the General Meeting on the annual report on remuneration for the previous year, indicating the number of negative votes in the case of these being cast:

**NOT APPLICABLE** 

	Number	% on the total
Votes cast	109.334.414	100
	Number	% on votes cast
Votes against	202.049	0,18
Votes in favour	109.124.693	99,81
Abstentions	7.672	0,01

#### OTHER INFORMATION OF INTEREST E

If there is any relevant aspect in matters of the directors' remuneration which has not been able to be included in the rest of the sections of this report, but which ought to be included in order to produce more complete and reasoned information on the company's remuneration structure and practices in relation with its directors, set them out briefly.

s annual report on rents meeting of	nuneration 	was appro	oved by the Board of C	Directors of the con	npany
icate if there were dire Report.	ctors who	voted aga	inst or abstained in rel	ation with approva	l of
	Yes		No X		
Name or company name of Directors who did not vote in repo	n favour of app		Reasons (against, abstaining, not attending)	Explain the reasons	